

Treasurer's Report

Ray Bellis

DNS-OARC Financials

- 2025 Financial Statements completed, clean bill of health
- Modest loss in 2025 of $12,000 on $951,000 revenue
- 2026 YTD - $24,500 net income on $730,000 revenue
- Revenue trending flat due to successful retention of membership revenue, and a few new members.
- Cash reserves at $386k as of October 1, 2026

(Note effect of timing of membership renewals on revenue and cash position YTD)



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Domain Name System Operations Analysis and Research Center

Financial Overview

	2022	2023	2024	2025	2026 EOQ3	2026 Budget
Income	941,000	904,000	1,385,000 (*)	951,000	730,000	930,000
Expenses	1,001,000	1,110,000	1,179,000	963,000	705,500	915,000
Assets	907,000	749,000	472,000	519,000	TBC	
Cash	678,000	504,000	359,000	412,000	386,000	

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All amounts in USD

Income Summary

	2022	2023	2024	2025	2026 EOQ3	2026 Budget
Member Fees	649,000	599,000	747,000	762,000	608,000	752,000
Deferred Revenue		—>	375,000			
Donation Portion	182,000	230,000	63,000			
Workshops	59,000	32000 (*)	84,000	134,000	110,000	142,500
Projects, Grants, Misc	51,000	75,000	116,000	55,000	12,000	35,500
TOTAL	**941,000**	**904,000**	**1,385,000**	**951,000**	**730,000**	**930,000**



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Expenditure Summary

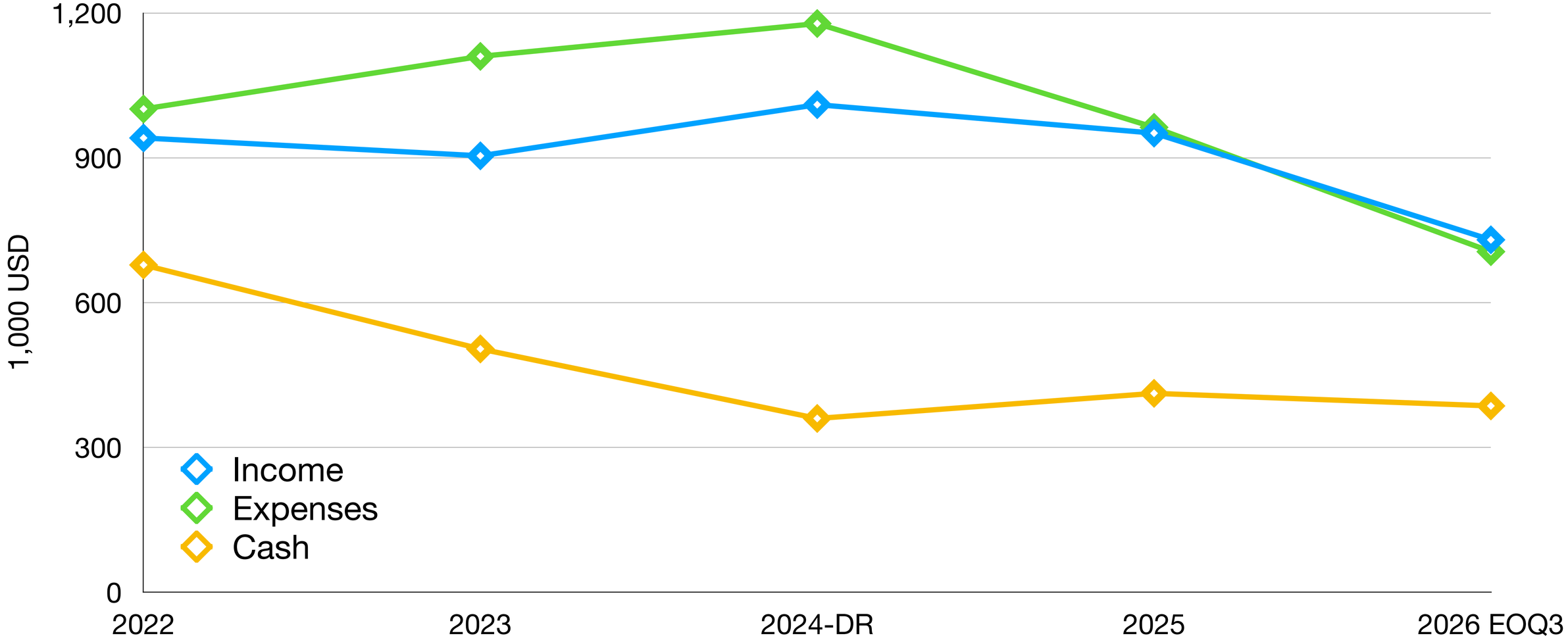
	2022	2023	2024	2025	2026 EOQ3	2026 Budget
Contractors	693,000	776,000	797,000	603,000	513,500	600,600
Capital Equipment*	56,000	60,000	40,104	32,000		
Co-location	49,000	49,000	53,000	45,000	36,600	49,200
Workshops	103,000	131,000	171,000	204,000	72,000	120,000
Travel	53,000	48,000	67,000	38,000	54,800	78,500
Other	47,000	46,000	50,706	41,000	28,600	66,700
TOTAL	**1,001,000**	**1,110,000**	**1,178,810**	**963,000**	**705,500**	**915,000**



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Trend Lines



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Note about 2026 EOQ3 figures

- Higher expenses for the interregnum were offset by lower expenses from one of our contractors for 2026 Q1 and Q2
- The income and expenditure are affected by costs incurred for this workshop but receipts not yet recognised
- Capital expenses are now recorded as a single line item for Depreciation in the Balance Sheet rather than accounted for month-by-month

2026 Summary

- No fee increase considered for 2027 at this time
- $24,500 net income on $730,000 revenue, as of 30 September 2026
- Current cash reserves are around $370k and expected to remain generally stable absent revenue growth
- Cost control is significantly improved
- Ongoing priority is on identifying opportunities to increase revenues and rebuild reserves.

Questions?



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